

9th Baader Investment Confernce

September 24<sup>th</sup>, 2020 Marc Hess, CFO



## **Agenda**

- Introduction to Aareal Bank Group
- Accelerate Aareon's growth and value creation by partnership with Advent
- Business development in times of Covid-19 and Highlights Q2/2020
- Asset Quality
- Segments
- Group results Q2 2020
- Capital, B/S, Funding/Liquidity
- Outlook 2020
- Appendix



# **Introduction to Aareal Bank Group**





#### **Aareal Bank Group**

# The new lineup - THREE segments



#### **Structure Property Financing (SPF)**

#### **Commercial Real Estate Financing**

solutions on three continents: Europe, North America, Asia/Pacific

#### **Diverse property types**

(hotel, logistic, office, retail, residential, student housing); additional **industry experts** in hotels, logistics and retail properties

#### Investment finance

(Single asset, Portfolio, Value add)

Portfolio size: ~€ 26.3 bn; Ø LTV: 57%

#### Consulting / Services (C/S) Bank

Integrated payment transaction system for the housing industry (market-leading) and the utility sector

#### **Financial Solutions:**

- Payment processing provider
- Deposit Bank

#### **Software Solutions:**

- Intelligent solutions to improve connectivity and efficiency for bank and non-bank customers
- Ø deposit volume of € 10.9 bn in Q2 2020

#### Aareon

**European leader for real estate software**, 60+ years in the market serving c.3.000 customers and 10m+ units with 40 locations in GAS, Netherlands, France, Nordics and UK

Mission-critical ERP and a broad set of modular Digital Solutions built on a cloud-enabled PaaS platform

Sustainable and resilient business model with strong downside protection delivers decades of consistent profitable growth

Experienced leadership team combining deep software expertise and longstanding real estate experience with a strong M&A roll-up track record (with 675+ Software engineers)



#### **Aareal Bank Group**

#### One Bank – three segments – three continents





# Accelerate Aareon's growth and value creation by partnership with Advent



# Strategic milestone: Aareal Bank enters into a long-term partnership with Advent to accelerate growth and value creation of Aareon

#### **Advent acquires 30% of Aareon**

- 30% minority stake in Aareon will be acquired by Advent at an attractive Enterprise value of € ~960 mn¹
- Corresponding equity value of €~860 mn<sup>1)</sup> of which Aareal Bank will receive net cash proceeds of € ~260 mn as of closing
- Additionally Advent granted an earn-out component of up to € 50 mn dependent on certain performance conditions
- Closing of the transaction is subject to customary conditions, primarily related to anti-trust approvals, and is anticipated to take place in the fourth quarter of 2020

#### **Financial effects on Aareal Bank Group**

- Expected realisation (as of closing) of a significant, P&L neutral, capital gain of € ~180 mn after taking into account minority interest in equity, transaction costs and taxation on capital gain
- CET1 capital to be strengthened accordingly
- Upfront capital gain significantly outweighs minor EPS dilution (FY 2020: ~0.05 EUR<sup>2)</sup>)
- EPS effect to be compensated over time by significantly raised Aareon ambition level and reinvestment of proceeds



The transaction takes advantage of the very favourable market environment for resilient software-centric businesses



<sup>2)</sup> expected EPS effect for the time period of 31.03.2020 until 31.12.2020



# Rationale for the transaction: Aareal Bank and Advent to jointly support Aareon on its way to "Next Level"

Unlock potential



- Create a platform for Aareon to achieve its full potential
- Become Europe's undisputed software leader facilitating the digitalisation of the real estate industry
- Leverage the strategic advantages offered by digitalisation to contribute to a more sustainable economic growth

Value creation



- Cornerstones of a value creation plan have been agreed upon; updated business plan to be defined and presented over the coming months
- Core elements: Boost organic growth, drive operational excellence and execute M&A

Roll-up M&A strategy



- Support and enhance existing M&A roadmap and significantly step up M&A activity
- Drive consolidation in a fragmented ecosystem
- Benefit from Advent's extensive network, transaction execution and sector expertise

Strategic support



- Advent to be represented in Aareon's Supervisory Board
- Advisory Board to support Aareon Management with industry and functional expertise with a view to achieve mutually agreed visions

Financial support



- Utilise Aareon's significant debt capacity for M&A
- Further equity contribution from Aareal Bank and Advent on a pro rata basis as required
- Support by Advent with debt, equity and capital markets expertise

Ambition level: Become a "Rule of 40" software company

today by 2025



"Rule of 40": Sum of Aareon's annual revenue growth and EBITDA margin will at least reach 40 per cent



# **Business development in times of Covid-19 and** Highlights Q2/2020



#### **Business development in times of Covid-19**

Staying on course: Managing Covid-19 challenges and pursue strategic initiatives consistently

#### Q1/2020 / May 2020

#### What we see:

The perfect storm

Covid-19 caused the sharpest global recession in postwar history - with dramatic effects on all sectors of the economy

# How we entered into this crisis: Robust and resilient

- Conservative risk profile
- Strong capital base
- Solid liquidity position
- Well-diversified business

# What we expect: Gradual recovery

Continuous normalisation from mid 2020 onwards, followed by a significant recovery ("swoosh" shaped) in 2021

#### Q2/2020 / August 2020

#### What we see:

First signs of gradual recovery...

... but more pronounced (than expected) dip and still high Covid-19 risks and uncertainties

# How we maneuver through the crisis: Staying on course

- As a reliable partner being in close contact with our clients finding solutions, supporting where necessary
- Precautionary model based risk provisioning and value adjustments
- Pursue strategic initiatives consistently
- Continue de-risking when opportunities arise

#### What we expect:

Gradual recovery continuous

Sticking to "swoosh scenario" with more pronounced dip considering slightly slower recovery



# **Asset quality**



# **Asset quality**

## Actively managing Covid-19 implications

# Covid-19 implications

- Normal loan servicing by vast majority of our clients
- In close contact with our clients
  - Review business plans
  - Loan agreements / covenants realigned where necessary
  - Primarily hotel and retail in focus
- Debt service
  - Significant liquidity injections by clients / sponsors, keeping substantial liquidity reserves
  - Governmental programs providing additional support
  - So far, only minor amortisation holidays (€ 76 mn) and credit / liquidity lines (€ 84 mn) granted by Aareal Bank
- Property values
  - As external appraisals were not possible / realisable, LTVs<sup>1)</sup> and RWAs<sup>2)</sup> are hardly affected so far, Ø portfolio LTV of 57% with little variance reflects good entry level however
- P/L
  - Precautionary model based risks provisioning (management overlays) anticipating possible changes in property value
  - Covid-19 related impact of € 44 mn (LLP and fvpl-results) in Q2 (H1/20: € 94 mn), thereof management overlays of € 33 mn (H1/20: € 50 mn); additionally scenario based value adjustments of € 13 mn for own assets (Other expenses)

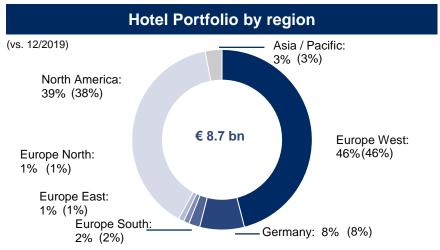
Uncertainties continue, but Aareal has comfortable headroom due to conservative risk parameters and a solid capital position

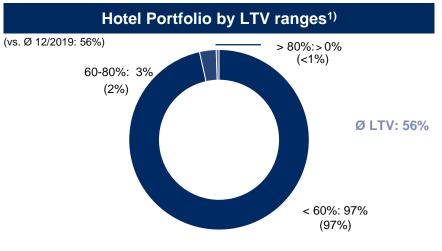
- 1) LTV pre Covid-19, as at 30.06.2020
- 2) Ratings not yet reflecting potential changes from management overlays

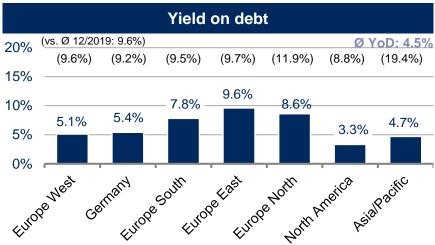


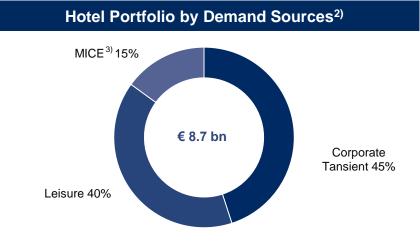
## **Asset quality: Hotel Portfolio**

## Hotel portfolio well positioned to master Covid-19 crisis







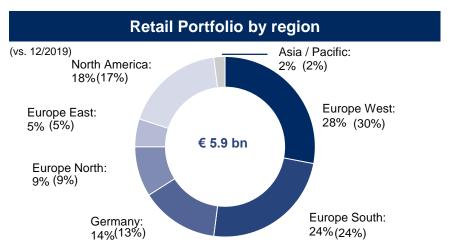


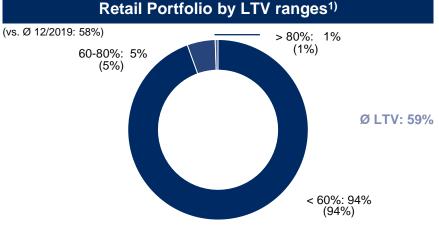
- 1) Performing CREF-portfolio only, LTV pre Covid-19, as at 30.06.2020
- 2) Approx. share of revenue sources, individual hotels may generate revenues out of al 3 sources
- 3) MICE (Meetings Incentives Conventions Exhibitions/Events)

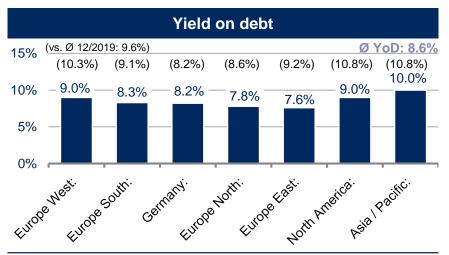


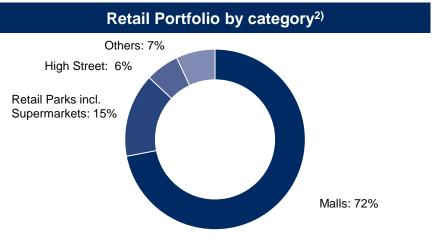
## **Asset quality: Retail Portfolio**

#### Retail portfolio well positioned to weather Covid-19









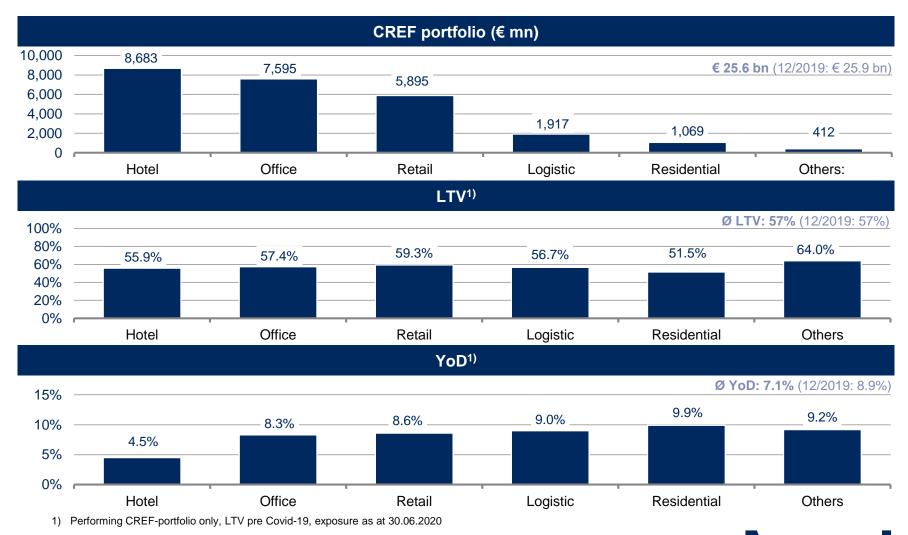
<sup>1)</sup> Performing CREF-portfolio only, LTV pre Covid-19, exposure as at 30.06.2020



<sup>2)</sup> Estimate only due to hybrid character of some assets

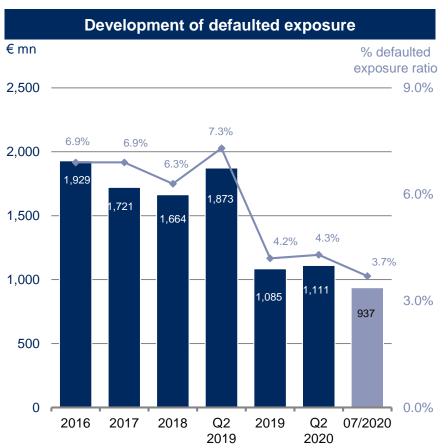
#### Commercial real estate finance portfolio (CREF) by property types

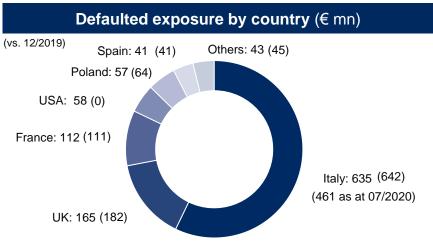
## € 25.6 bn highly diversified



#### **Defaulted exposure**

#### NPL portfolio further reduced by successful acc. de-risking activities





- Successful accelerated de-risking activities in July 2020 (LLP already booked in Q2)
  - Total NPL portfolio below € 1 bn
  - Italian NPLs down to < 500 mn</li>
- Opportunities for further accelerated de-risking will be assessed if they emerge

- Defaulted exposure / Total CREF portfolio
- Defaulted exposure

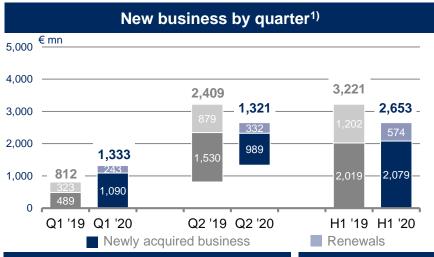


# **Segments**

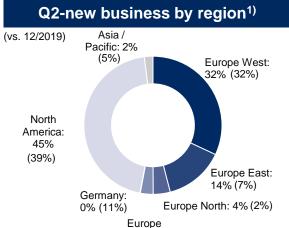


## **Segment: Structure Property Financing**

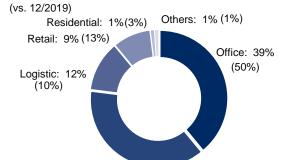
## Strong new business margins, significantly above plan



- Newly acquired business in Q2:
  - Margins of ~235 bp above plan (180-190 bps)
  - Strong Ø LTV of 54%
  - Volume despite Covid-19 related lock down in April and May on Q1 2020-level
- Portfolio size at lower end of range (€ 26 28 bn) due to Covid-19.
  - Increase in H2 expected to upper half of guided range tapping business opportunities



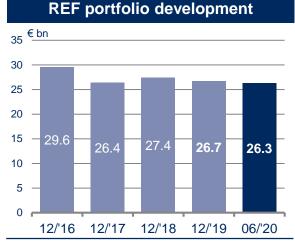
South: 3% (8%)



Hotel: 38%

(24%)

Q2-new business by property type<sup>1)</sup>

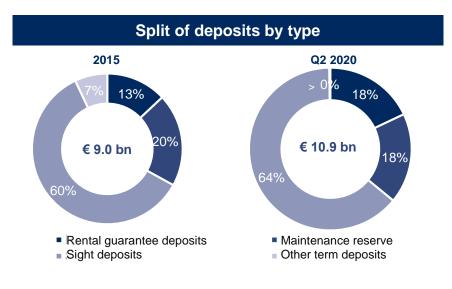




<sup>1)</sup> Incl. renewals

#### **Segment: Consulting/Services Bank**

#### Housing industry deposits proven stable, NCI in line with guidance



€ mn	Q2 '19	Q3 '19	Q4 '19	Q1 '20	Q2 '20
Net interest income	-3	-4	-5	10	10
Net commission income	6	7	6	5	7
Admin expenses	19	20	16	18	17
Net other operating income	-1	0	1	0	0
Operating profit	-17	-17	-14	-3	0

- Despite Covid-19 deposit volume increased to € 10.9 bn (from € 10.7 bn in Q2 2019)
- Structure further improved, sticky rental guarantee deposits grown up to ~ € 2 bn
- Q2 NII stable at € 10 mn / H1 '20 at € 20 mn (Q2 '19: € -3 mn / H1 '19: € -6 mn)
   Improvement in current year mainly due to adjusted modelling and transfer pricing, reflecting value of stable funding source
- Net commission income further improved;
   H1 result in line with guidance of +13% CAGR
- Due to higher short term interest rates and Covid-19 related underspend segment FY-EBT now expected at ~ € -10 mn (original guidance ~ € -20 mn)
- Unlocking further business opportunities, e.g. joint-venture with ista ("objego")



## **Segment: Aareon**

## Remaining on track, Covid-19 seen as mid-term catalyst for digitisation

P&L Aareon segment - Industry format¹) € mn	H1 '19	H2 '19	H1 '20	Δ H1 '20 / '19
Sales revenue  Thereof ERP revenue  Thereof Digital revenue	122 99 23	130 102 28	126 96 30	3% -3% 27%
Costs <sup>2)</sup> • Thereof material costs	-94 <i>-</i> 21	-97 -23	-102 -23	9% 11%
EBITDA	28	33	24	-17%
New products / Inorganic <sup>3)</sup>	0	-2	-3	>100%
One-offs	0	0	0	
Adj. EBITDA	29	35	26	-8%
EBITDA	28	33	24	-17%
D&A / Financial result	-12	-12	-13	14%
EBT / Operating profit	17	20	10	-38%

- Sales revenues increased by € 4 mn to € 126 mn (+3%);
   Q1 was mostly unaffected by Corona whereas Q2 is expected to bear the brunt of the Covid-19 impact (€ -5 mn adj. EBITDA against initial outlook)
- As of now, Aareon confirms Q1 guided crisis impact with an adjusted EBITDA effect in FY 20 of approx. € -10 mn
- Crisis seen as a catalyst for digitisation creating future business opportunities for Aareon
- Digital revenues grew by 27% yoy based on higher penetration with existing digital products and CalCon
- Recurring revenues share (LTM) of 65% (last year 63%) increased from high level underpinning the downside protected business model
- Costs increased as expected to € 102 mn mainly driven by higher number of FTEs (CalCon acquisition) as well as additional € 3 mn investments supporting Aareon's growth strategy



Calculation refers to unrounded numbers

<sup>2)</sup> Incl. capitalised software and other income

<sup>3)</sup> Incl. strategic investments, venture and M&A related costs

# **Group results Q2 2020**



#### **Q2 results 2020**

# Considering precautionary risk provisioning and value adjustments as well as further successful acc. de-risking activities

rease in H2 expected	
·	
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ayments, € 4 mn liability buy-backs	
Incl. precautionary model based risks provisioning and effects from further acc. de-risking	
g sales of digital products	
Incl. precautionary model based value adjustments of NPL (fvpl)	
anagement during Covid-19 crises, n Aareon growth	
nario based internal value n assets	
autionary risk provisioning and sas well as further successful s	
loss carryforwards	

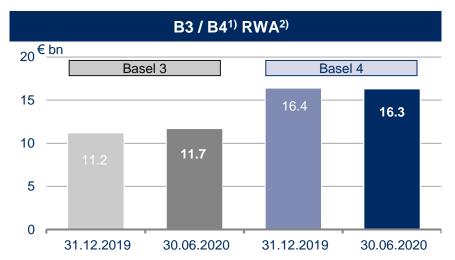


# Capital, B/S, Funding/Liquidity

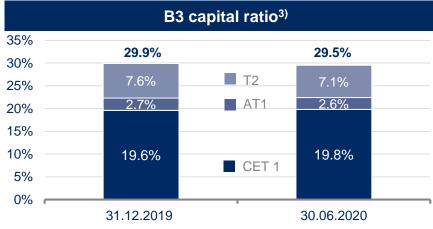


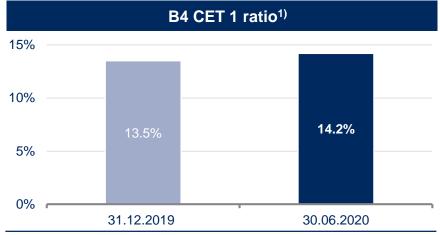
## **Capital**

### Solid capital ratios



- Capital ratios significant above SREP requirements
- Slight B3-RWA increase in Q2 due to slightly higher portfolio and first Covid-19 effects
- Additional Covid-19 impact on B3-RWA in H2 expected mitigated by CRR3 Quick-Fix
- B4-RWA less exposed to Covid-19 volatility due to floor
- Significant CET1, AT1 and T2 buffers; continuously reviewed regarding optimisation potential in the context of the total capital management and group strategy
- T1-Leverage ratio still 5.8% despite TLTRO participation
- Remaining regulatory uncertainties (models, ICAAP, ILAAP, B4 etc.): modelled RWA's may further inflate





<sup>1)</sup> Underlying RWA estimate, given a 72.5 % output floor based on the final Basel Committee framework dated 7 December 2017, calculation subject to outstanding EU implementation as well as the implementation of further regulatory requirements

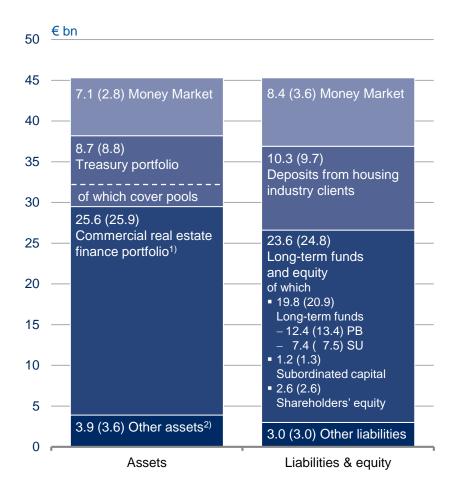
Ratings not yet reflecting potential changes from management overlays

When calculating own funds as at 30 June 2020, interim profits were taken into account, deducting the pro-rata dividend in line with the dividend policy, and incorporating the pro-rata accrual of net interest payable on the AT1 bond. Moreover, the expected relevant impact of the TRIM exercise on commercial property financings, and of the SREP recommendations concerning the NPL inventory as well as the ECB's NPL guidelines for exposures newly classified as NPLs, were taken into account for determining regulatory indicators.



## B/S structure according to IFRS

As at 30.06.2020: € 45.3 bn (31.12.2019: € 41.1 bn)



- Well balanced B/S structure
- Temporary significant increase of total assets due to participation in ECBs' TLTRO (> € 4 bn) currently reflected in money market positions

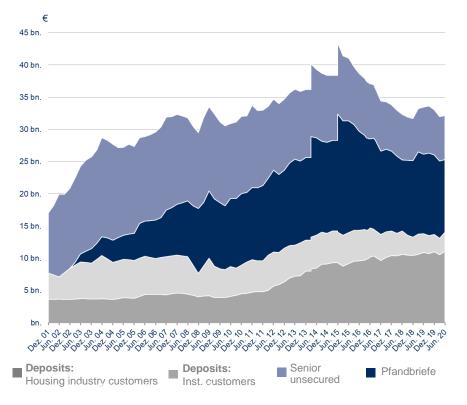


<sup>1)</sup> CREF-portfolio only, private client business (€ 0.4 bn) and WIB's public sector loans (€ 0.3 bn) not included

<sup>2)</sup> Other assets includes € 0.4 bn private client portfolio and WIB's € 0.3 bn public sector loans

# **Funding / Liquidity**

#### Diversified funding sources and distribution channels



- Sustainable and strong housing industry deposit base stays at a high level of well diversified funding mix
- Successful issuance of several senior unsecured private placements during the first 6 months with a total volume of close to € 500 mn (H1 2019: € 143 mn)
- Liability buy-backs to improve secondary market liquidity driven by investor demand
- Participation in the latest TLTRO III with a volume of more than € 4 bn
  - TLTRO offers attractive refinancing costs<sup>1)</sup> for a maximum of three years
  - Additional option for bonus of 50 bps for one year, if the relevant loan portfolio stays at least at the same level
- Liquidity ratios significantly over fulfilled:
  - NSFR > 100%
  - LCR >> 100%



<sup>1)</sup> ECB deposit facility rate currently -0,50%

# Outlook 2020



#### **Outlook 2020 confirmed**

We had qualified our annual forecast published in the 2019 Annual Report, noting that the impact of the COVID-19 pandemic cannot be reliably estimated and that it is thus impossible to anticipate the consequences for business and earnings development.

In the remaining course of the year and in addition to our strategic initiatives as part of "Aareal Next Level" we focus to overcome the challenges and impacts from the Covid-19 pandemic together with our clients.

**Crucial Question:** When will the economic recovery kick-in? With what momentum?

**Our assumption:** We assume a continuous normalisation of the global economy from mid 2020

onwards followed by a significant recovery ("Swoosh" shaped) in 2021 / 2022

**Our Outlook:** From today's point of view, Aareal Bank Group remains confident that it can

achieve a substantially positive consolidated operating profit for the 2020 financial year, i.e. in the mid- to upper double-digit euro million range. Further effects from

potential accelerated de-risking measures are not included.

Naturally, in the current environment, this forecast is subject to significant uncertainty, especially with regard to the assumed duration and intensity of the crisis, the pace of recovery and the associated effects on our clients, as well as prevailing unclear regulatory and accounting provisions, and the possibility that individual loan defaults cannot be reliably predicted.



# Key Takeaways



# **Key takeaways**

Robust business in tough times	Resilient performance	Aareal Group stays positive on operating profit and EpS-level despite significant Covid-19 related burdens, thanks to its strong business performance
	Manageable risks	Precautionary model based risk provisioning and value adjustments, combined with a highly intense monitoring of the credit portfolio to keep Covid-19 impact under control
	Strong capital and liquidity position	Aareal Group is well-equipped to weather burdens from Covid-19
	Confirmed guidance	Despite continuous high level of uncertainty, Aareal Group confirms its earnings outlook for FY-2020
	Compelling strategy	Regardless of high attention to manage through the crisis, Aareal Group continues to execute on its strategy with full speed



Accelerate Aareon's growth and value creation by partnership with Advent

# Appendix

Aareal

#### Important milestone on the path to implementing "Aareal Next Level"

1 Keep structured property financing on track

Structured property financing



#### **ACTIVATE!**

- Leverage on expanded origination, structuring and exit opportunities flexibly "play the matrix" (countries, asset classes, structures)
- Expand servicing and digitisation opportunities
- De-risk balance sheet and flexibility where appropriate
- Protect the group's backbone and retain "best in class position"
- Contribute to mega-trend ESG by focusing on high-quality, long lasting value property financing
- 2 Leverage and grow our housing and adjacent industries business

Housing & adjacent industries





- Elevate product range by utilising deep understanding of customer processes and infrastructure...
- ...by further expanding product suite with a focus on fee income
- Take opportunities of joint business model developments with customers and other market players (e.g. "objego"; joint-venture with ista)
- Support affordable housing through our cost-efficient payment solutions
- As an integral part of our strategy strengthen Aareon's position as the leading software company for the European real estate industry over time and become a company with a strong independent value proposition







- Continue execution of already announced organic growth strategy to double EBITDA in the mid-term...
- ...particularly by expanding our digital solutions portfolio organically
- On top: accelerate through additional M&A activities if and when opportunities arise
- Further invest in digital ecosystems relating sectors to meet today's challenges (e.g. virtual assistance, digitalised maintenance, mobile services)



# Partnering with Advent will enable Aareal Bank and Aareon to even stronger support our clients





Aareon is ideally positioned to help its clients with the challenges and opportunities that come with the rapid digitisation of the real estate industry – Covid-19 seen as a catalyst for digitisation



Continued R&D investment will allow Aareon to underpin its role as a digital pioneer in the real estate industry by expanding its suite of innovative products and digital solutions for our clients



As the natural consolidator and a great home for acquired businesses, Aareon will bring the best products and solutions in the ecosystem to our clients



As Aareal Bank will remain the majority shareholder committed to Aareon's long-term performance, the existing synergies between the parent and subsidiary will be preserved – in the interests of both institutions' clients



# Value crystallisation today and strengthen the upsides for the future boost shareholder value

Value crystallisation today



- Crystallise Aareon's current value in a very favourable market environment for resilient software-centric businesses for Aareal Bank
- Realise an attractive capital gain as of closing, hence...
- ...significant increase of our regulatory capital

**Upsides for the future** 



- Achieve higher value contribution to our shareholders in a partnership by...
  - further accelerating Aareon's EBITDA and revenue growth beyond promised 2025 levels
  - multiple re-rating of Aareon as a "Rule of 40" company
- Minor EPS effect on Aareal Bank Group level to be compensated over time by significantly raised Aareon ambition level

**Use of proceeds** 



- Unlock additional growth potential as promised in "Aareal Next Level":
  - Pursue value-enhancing sustainable opportunities in both segments of the Bank's business
  - Further support Aareon's M&A roadmap with strong new partner
- Enhance flexibility regarding capital management actions

See next page



#### Additional boost by investing the proceeds value-enhancing

#### Proceeds of the transaction

Investing in our business...

1 Keep structured property financing on track

Structured property financing





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**Aareo**i





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- ...particularly by expanding our digital solutions portfolio organically
- On top: accelerate through additional M&A activities if and when opportunities arise
- Further invest in digital ecosystems relating sectors to meet today's challenges (e.g. virtual assistance, digitalized maintenance, mobile services)

...leading to

Increased optionality regarding value-enhancing opportunities, if and when they arise

Advanced flexibility regarding potential capital management actions



By doing so create sustainable value for Aareal Bank and hence our shareholders...



# Aareal Bank and Aareon have 60+ years of shared history and look forward to an exciting future with Advent

#### Foundation & spin-off

1957-2002



#### **Positioning & growth**

2002-2020 **Transition from IT services** to software and growth delivered via a 3-phase model: **Drive ERP adoption** and international expansion **Develop "ERP**near" digital solutions Accelerate growth via increased R&D spending and opportunistic M&A Resulting in uninterrupted revenue growth

#### Market leader

**Today** No.1 European ERP provider to the real estate industry Sustainable client base with 10m+ units under management 400k+ tenants using Aareon **CRM** portals & apps Digital products successfully established Pan-European geographic footprint

#### **Accelerated growth**

**Tomorrow** Develop, agree and execute a joint value creation plan Boost organic growth Step up M&A activity Drive operational excellence "Rule of 40" by 2025 **A**areal Aareon Advent International



Landmark transaction delivers on one of the key pillars of "Aareal Next Level" new lineup



### **Structure Property Financing (SPF)**

# Commercial real estate financing solutions across 3 continents: Europe, North American and Asia/Pacific

### **Diverse property types**

- Hotels, logistics, offices, retail, residential and student housing
- Additional industry experts in hotels, logistics and retail properties

### Investment finance

- Single asset
- Portfolio
- Value add

### Consulting / Services (C/S) Bank

Integrated payment transaction system for the housing industry (marketleading) and the utility sector

### **Financial solutions**

- Payment processing provider
- Deposit bank

### Software solutions

- Intelligent solutions to improve connectivity and efficiency for bank and non-bank customers
- Average deposit volume of €10.5 bn in Q1 2020

### Aareon

**European leader for real estate software**, 60+ years in the market serving c.3k customers and 10m+ units with 40 locations in DACH, Netherlands, France, Nordics and UK

Mission-critical ERP and broad set of modular Digital Solutions built on a cloud-enabled PaaS platform

Sustainable and resilient business model with strong downside protection delivers decades of consistent profitable growth

Experienced leadership team combining deep software expertise and longstanding real estate experience with a strong M&A roll-up track-record

"Accelerate"

"Activate"

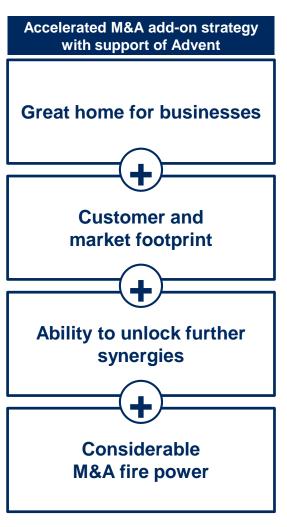
"Elevate"



# Ideally positioned to drive consolidation in the fragmented real estate ecosystem by further stepping up M&A activity

# Ideally positioned to drive industry consolidation Track record "We have done it before" **Scale and footprint** "We are the natural consolidator" Unique ability to unlock synergies "We can make these deals work" Supportive shareholders "We have the resources" Acquisition of 51%, with remaining 49% acquired in July 2014





Agreal

Business development in times of Covid-19 and Highlights Q2/2020

# Appendix

Aareal

### Highlights Q2/2020

Slightly positive result in the lock down quarter despite Covid-19 impacts and further successful accelerated de-risking activities

	Solid Group Financials	<ul> <li>Q2 operating profit of € 2 mn considering precautionary risk provisioning and value adjustments as well as further successful accelerated de-risking activities</li> <li>Strong capital, funding and liquidity position</li> </ul>										
Aareal Bank	Resilient Segment Performance	<ul> <li>SPF:         <ul> <li>New business: low LTVs and strong, significantly above plan margins partly mitigated by higher funding spreads</li> <li>Precautionary model based risk provisioning and value adjustments</li> <li>Italian NPLs significantly reduced (07/20)</li> </ul> </li> </ul>										
Group		<ul> <li>C/S Bank: - As expected, housing industry deposits proven stable</li> <li>Commission income increased in line with guidance</li> </ul>										
		<ul> <li>Aareon: - Remaining on track, Covid-19 seen as mid-term catalyst for digitisation</li> <li>- Strong sales of digital products</li> </ul>										
	Outlook <sup>1)</sup>	From today's point of view, Aareal Bank Group remains confident that it can achieve a substantially positive consolidated operating profit for the 2020 financial year, i.e. in the mid- to upper double-digit euro million range. Further effects from potential accelerated de-risking measures are not included.										

<sup>1)</sup> Naturally, in the current environment, this forecast is subject to significant uncertainty, especially with regard to the assumed duration and intensity of the crisis, the pace of recovery and the associated effects on our clients, as well as prevailing unclear regulatory and accounting provisions, and the possibility that individual loan defaults cannot be reliably predicted



# **Asset quality**

# Aareal

### **Asset quality: Hotel Portfolio**

### Actively managing Covid-19 implications

### Hotel

- Hotel of € 8.7 bn focussing on 4-5 star properties within city centres
- Well diversified portfolio with respect to region and demand sources
- Based on current market research it is expected that
  - The leisure segment will recover first, which has already been witnessed by strong bookings in drive-to holiday and city locations
  - The corporate segment will follow thereafter and the speed of recovery will be more visible after the summer holidays as of September
  - The MICE segment will take the longest to recover, and will depend on local regulations regarding permitted size of events as well as on the configuration of the meeting facilities within the individual hotels
- Only appr. 10% of our portfolio with expected prolonged recovery period, e.g. luxury, airport hotels, convention
- Ø YoD from 9.6% (in Q1 2020) to 4.5% as a consequence of the crises, however still positive
- Over 90% of the total volume based on management contracts
- Over 90% with large international hotel brands
- Pre-crisis, as the hotel industry has gone through 10 consecutive years of RevPAR (revenue per available room) growth in all major markets a large share of our hotel owners have been able to build substantial reserves
- Investment finance only, no developments
- Good entry LTV of 56% on total hotel portfolio, only € 37 mn with LTV¹) > 70% only € 37 mn
- Defaulted exposure: € 178 mn
   (€ 152 mn as at 07/2020, NPL ratio of hotel portfolio: 1.8% vs. total NPL ratio of 3.7%)



<sup>1)</sup> LTV pre Covid-19, as at 30.06.2020

### **Asset quality: Retail Portfolio**

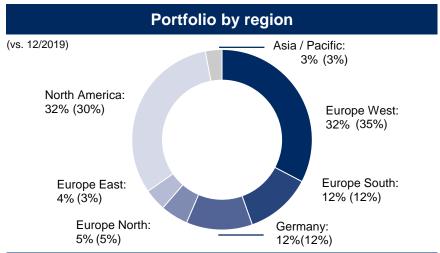
### Actively managing Covid-19 implications

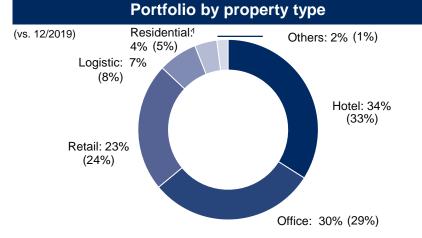
### Retail

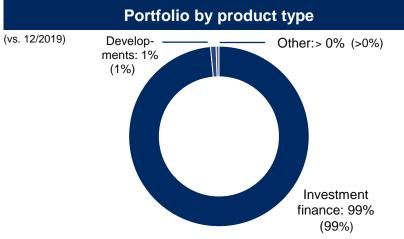
- Retail portfolio of € 5.9 bn, thereof ~80% of total portfolio located in Europe
- Largest portfolio share in UK (~€ 1.1 bn), US (~€ 1.1 bn), DE and ES (~€ 0.8 bn each) and IT (~€ 0.7 bn) with substantial state support programs for tenants in place
- All major markets already lifted lock down measures but retail activities partially still limited by safety requirements
- Footfall still below pre-crisis level, but first sign from re-openings indicate positive signals to get back to normality. In many centres sales revenue per customer increased
- Covid-19 related Ø YoD decrease so far limited from 9.6% in Q1 2020 to 8.6% in Q2 2020
- Based on current market research it is expected that
  - Malls: Accelerated transformation of the retail concepts is expected such that the dominant assets which fulfill omnichannel requirements will recover faster
  - Retail parks are less impacted and seem to be more compatible with the safety and health requirements due to Covid-19. Supermarkets hardly effected by lock-down due to the importance in the daily supply
  - Prime- / Luxury-High-Street segments seem to recover faster in some markets (e.g. Asia)
     although still travel prohibitions in place
- Highly committed and professional sponsors with high quality assets
- Good entry LTV<sup>1)</sup> of 59% on total retail portfolio only € 182 mn > 70% / € 103 mn > 80% / € 60 mn > 90%
- Investment finance only, no developments
- Defaulted exposure: € 369 mn

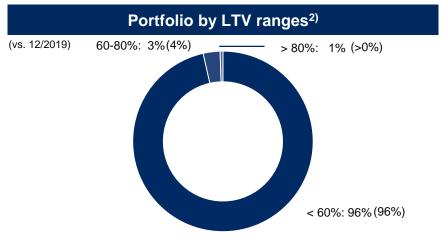
### Commercial real estate finance portfolio (CREF)

### € 25.6 bn highly diversified









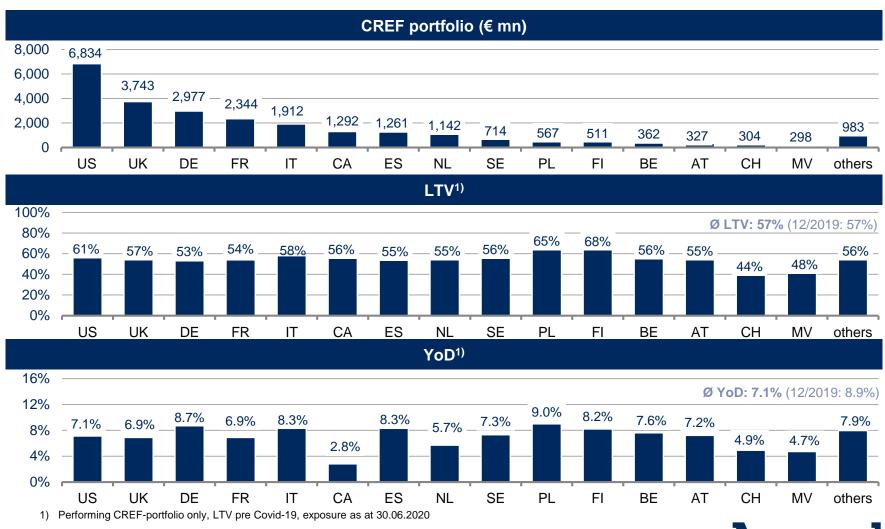
1) Incl. Student housing (UK & Australia only)

2) Performing CREF-portfolio only, LTV pre Covid-19, exposure as at 30.06.2020



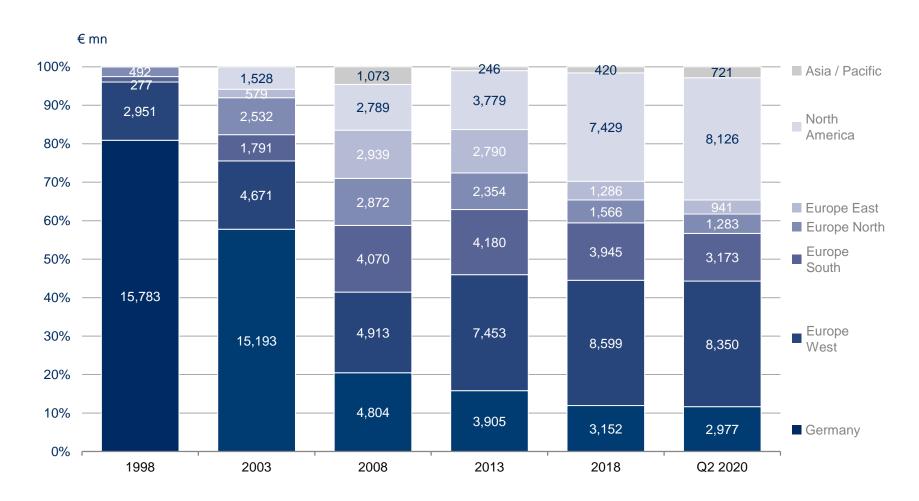
### Commercial real estate finance portfolio (CREF) by country

€ 25.6 bn highly diversified



### Development commercial real estate finance portfolio

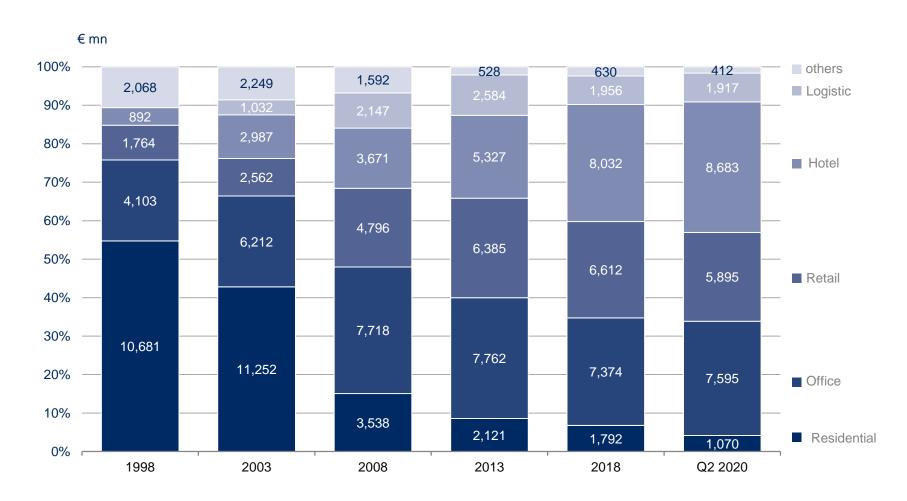
### By region





### Development commercial real estate finance portfolio

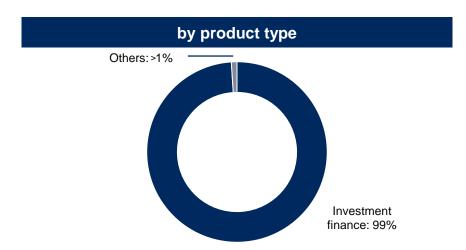
### By property type

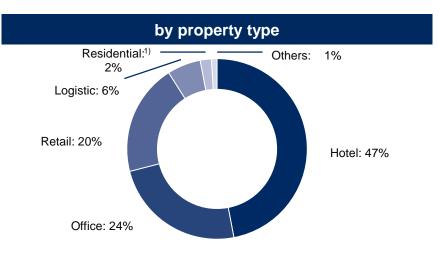


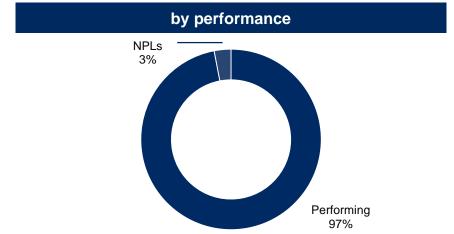


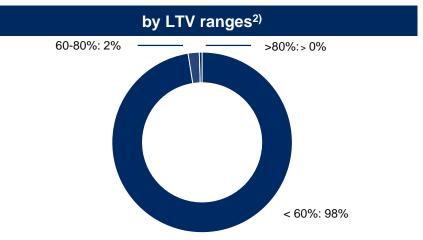
### Western Europe (ex Germany) CREF portfolio

Total volume outstanding as at 30.06.2020: € 8.4 bn









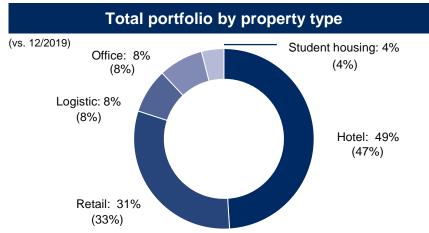


<sup>1)</sup> Incl. Student housing (UK & Australia only)

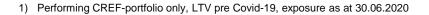
<sup>2)</sup> Performing CREF-portfolio only, LTV pre Covid-19, exposure as at 30.06.2020

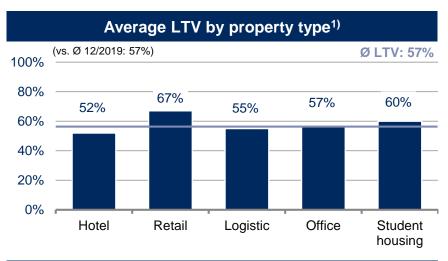
### **Spotlight: UK CREF portfolio**

### € 3.7 bn (~15% of total CREF-portfolio)









### Comments (vs. 2019)

Performing:

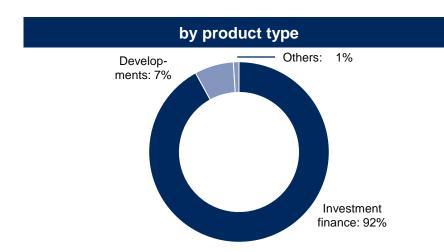
'20

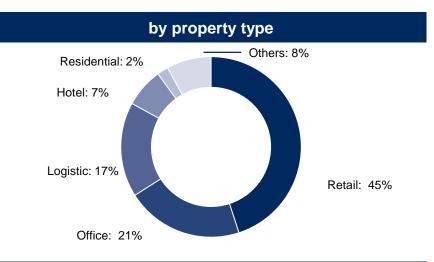
- Investment finance only, no developments
- ~ 60% of total portfolio in Greater London area, emphasising on hotels
- € 155 mn with LTV > 60%
- LtV on average CREF-portfolio
- Significant drop in YoD due to high hotel share of portfolio strongly effected by Covid-19
- Defaulted exposure: € 165 mn (€ 182 mn)

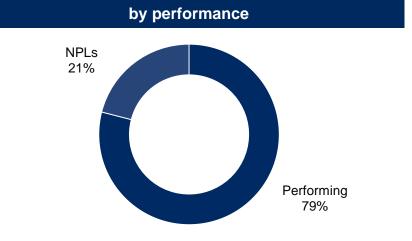


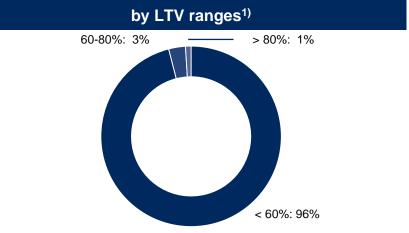
### **Southern Europe CREF portfolio**

# Total volume outstanding as at 30.06.2020: € 3.2 bn







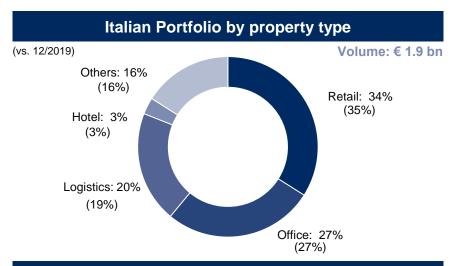


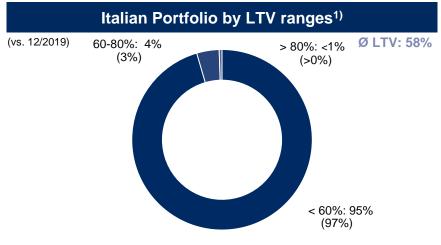


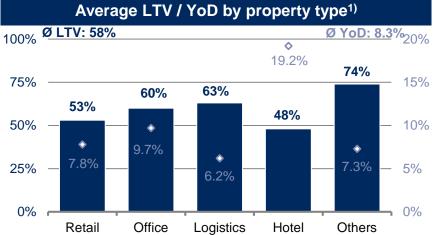
<sup>1)</sup> Performing CREF-portfolio only, LTV pre Covid-19, exposure as at 30.06.2020

### Spotlight: Italian CREF portfolio (€ 1.9 bn)

### Successful de-risking led to further significant NPL reduction







### Comments

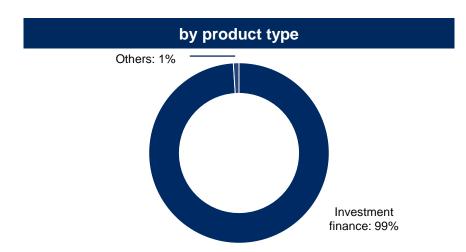
- Stable portfolio size with marginal LTV increase
- LTV: € 10 mn > 70% / € 3 mn > 80% / no exposure > 90%
- Defaulted exposure: € 635 mn as at 30.06.2020
- Further de-risking in 07/2020 led to an additional significant reduction of the Italian NPL portfolio below € 500 mn

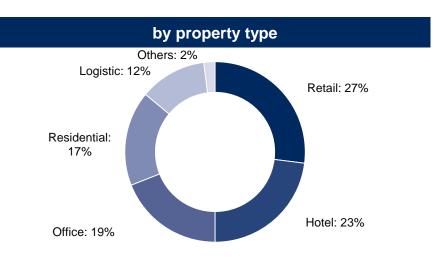


<sup>1)</sup> Performing CREF-portfolio only, LTV pre Covid-19, YoD partly reflects Covid-19 effects, exposure as at 30.06.2020

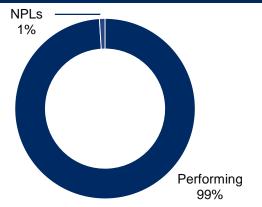
# **German CREF portfolio**

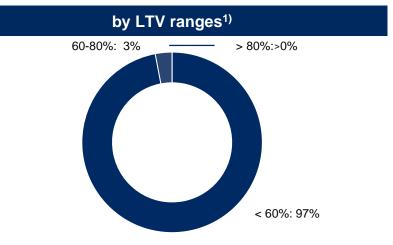
## Total volume outstanding as at 30.06.2020: € 3.0 bn









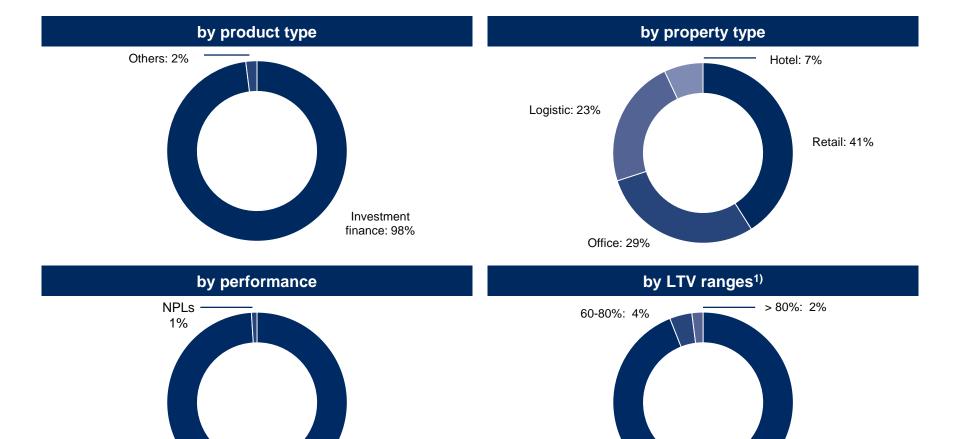




<sup>1)</sup> Performing CREF-portfolio only, LTV pre Covid-19, exposure as at 30.06.2020

### **Northern Europe CREF portfolio**

# Total volume outstanding as at 30.06.2020: € 1.3 bn



Performing

99%

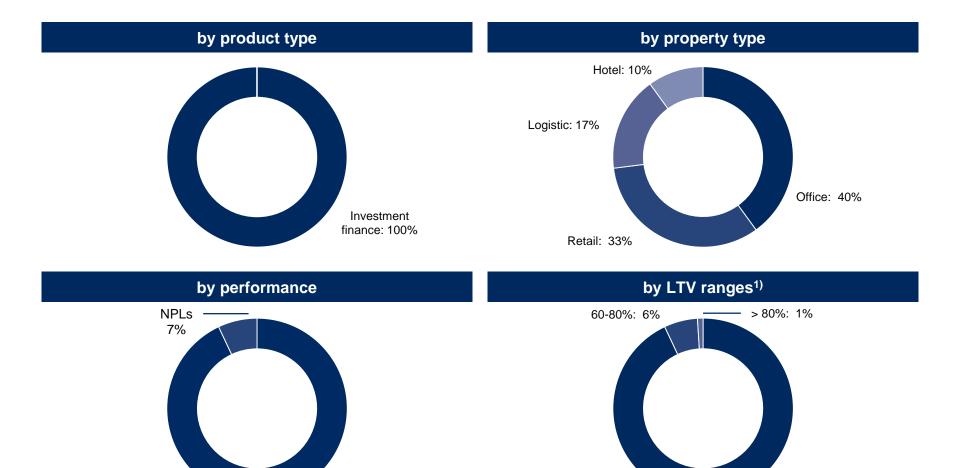


< 60%: 94%

<sup>1)</sup> Performing CREF-portfolio only, LTV pre Covid-19, exposure as at 30.06.2020

### **Eastern Europe CREF portfolio**

Total volume outstanding as at 30.06.2020: € 0.9 bn



Performing

93%

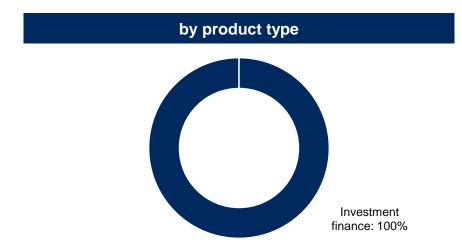


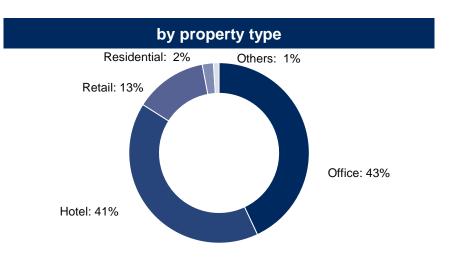
< 60%: 93%

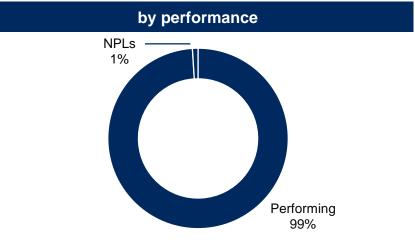
<sup>1)</sup> Performing CREF-portfolio only, LTV pre Covid-19, exposure as at 30.06.2020

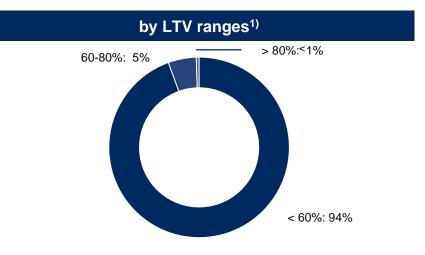
## **North America CREF portfolio**

# Total volume outstanding as at 30.06.2020: € 8.1 bn







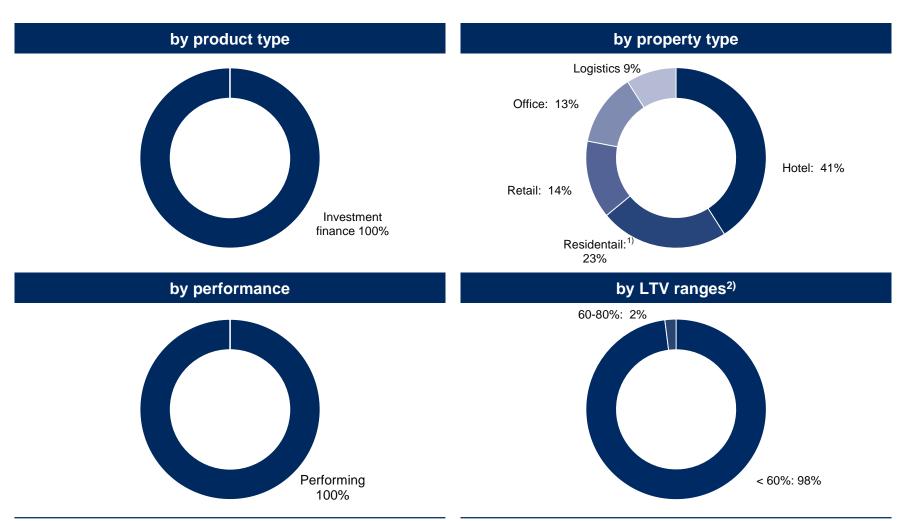


<sup>1)</sup> Performing CREF-portfolio only, LTV pre Covid-19, exposure as at 30.06.2020



### Asia / Pacific CREF portfolio

# Total volume outstanding as at 30.06.2020: € 0.7 bn



<sup>1)</sup> Incl. Student housing (UK & Australia only)

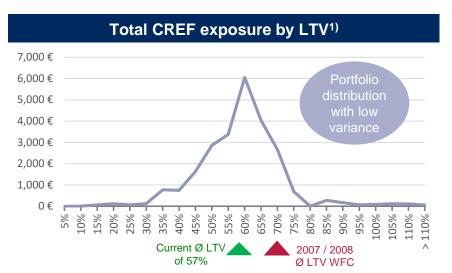


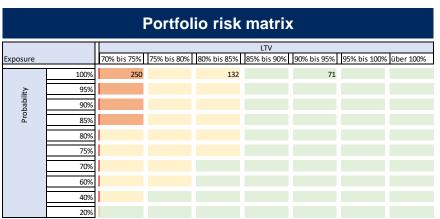
<sup>2)</sup> Performing CREF-portfolio only, LTV pre Covid-19, exposure as at 30.06.2020

### Commercial real estate finance portfolio<sup>1)</sup> (CREF)



### Conservative risk parameters





### **Density**

Current average LTV of 57%

Layered LTVs:

> 70% LTV exposure: € 250 mn

> 80% LTV exposure: € 132 mn

> 90% LTV exposure: € 71 mn



- High portfolio concentration at 57% LTV
- Fairly small tail risk



<sup>1)</sup> Performing CREF-portfolio only, LTV / YoD pre Covid-19, exposure (excl. commitments) as at 31.03.2020

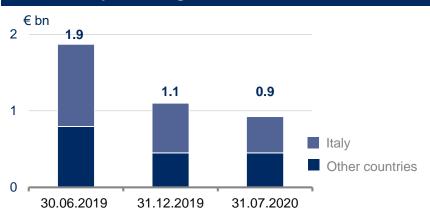
### **Accelerated de-risking**



### Accelerated de-risking

- Program with focus on Italian portfolio, continued in Q4 with Italian credit risk further down by approx. € 0.6 bn (thereof € 0.3 bn NPL, € 0.3 bn single borrower risk)
- Total effect from accelerated de-risking of approx.
   € 1.2 bn¹¹ Italian credit risk in 2019
- P&L burden 2019 of approx. € 50 mn
   (€ ~15 mn in Q4)

### Non performing loans, H1 2019 - H1 2020



### **NPL** reduction

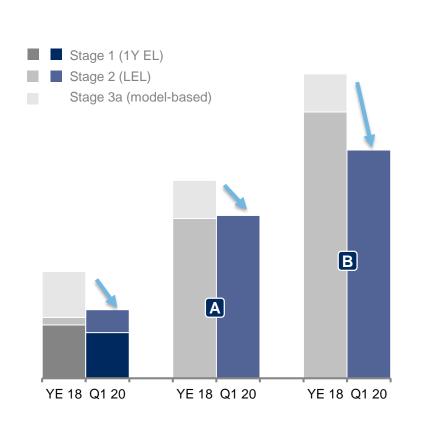
- In H2 2019 total NPL volume down by approx. 40%
- Italian NPL also down by approx. 40% in 2019 (incl. a foreclosed Italian asset of approx. € 90 mn taken on own book for future development, not part of acc. de-risking)



<sup>1)</sup> thereof € 350 mn NPL (in FY 2019, of which € 310 mn in H2 2019), € 350 mn single borrower risk, € 410 mn BTPs, € 80 mn NPL provisioned for future reduction

### Commercial real estate finance portfolio (CREF)

Dimension of (theoretical) Stage migration effects have benefit from successful de-risking executed in 2019 and Covid-19 related provisions already considered in Q1/20 LLP



What: IFRS 9 Stage 2 maximum shift, LLP dimension

depending on rating development

How: A Modelling an (unrealistic) theoretical case

of 100% loan volume migrating from

Stage 1 to Stage 2

B Additional shift of 1-2 rating classes

Impact: Recognition in P/L

Dimension: Q1 2020: ~ € 100 mn additional Stage 2 LLPs

YE 2018: ~ € 150 mn additional Stage 2/3a LLPs

→ Dimension of (theoretical) Stage migration effects have benefit from successful de-risking executed in 2019 and Covid-19 related provisions already considered in Q1/2020 LLP



# **Segments**

# Aareal

### **Aareon segment – new products / inorganic initiatives**

### Progress on strategic initiatives and the development of products, markets and M&A

# Organic initiatives New products, new markets

- Aareon Smart Platform: Further roll-out
- Neela Al based Virtual Assistant announcement
- New growth cases:
   Ongoing check for potential development partners
- First venture OFI Group with platform Ophigo:
   First end-to-end-transaction successfully realised; pipeline targets achieved

# Inorganic initiatives, M&A activities, other cooperations

- CalCon Integration is up and running product integration in Aareon Smart World is ongoing and sales synchronized as well as internal processes started to be set up
- M&A activity to grow inorganically:
  - Institutionalised process of performing extensive market screening and systematically identifying numerous potential targets in accordance with Aareon's sustainable growth strategy
- Foresight initiative: Syndicate partner in high level project to create platform for smart living services supported by Federal Ministry of Economics and Energy.



# **P&L Aareon segment**

# Quarterly split

P&L Aareon segment - Industry format <sup>2</sup>	Q1 19	Q2 19	H1 19	Q3 19	Q4 19	H2 19	FY 19	Q1 20	Q2 20	H1 20	∆ <b>Q2 20/19</b>	Δ <b>H1 20/19</b>
€mn												
Sales revenues	59	63	122	60	70	130	252	64	61	126	-3%	3%
thereof ERP revenue	47	51	99	48	55	102	201	49	47	96	-9%	-3%
thereof Digital revenue	12	12	23	12	16	28	51	15	15	30	24%	27%
Costs <sup>1</sup>	-45	-48	-94	-47	-50	-97	-191	-50	-51	-102	6%	9%
thereof material costs	-10	-11	-21	-11	-12	-23	-44	-11	-12	-23	10%	11%
EBITDA	14	15	28	13	20	33	61	14	10	24	-32%	-17%
New Products / Inorganic <sup>3</sup>	0	0	0	-1	-2	-2	-2	-1	-2	-3	>100%	>100%
One-offs	0	0	0	О	0	0	0	О	0	0		
Adj. EBITDA	14	15	29	14	22	35	64	15	12	26	-22%	-8%

P&L Aareon segment - Industry format <sup>2</sup>	Q1 19	Q2 19	H1 19	Q3 19	Q4 19	H2 19	FY 19	Q1 20	Q2 20	H1 20	Δ Q2 20/19	Δ H1 20/19		
€mn														
EBITDA	14	15	28	13	20	33	61	14	10	24	-32%	-17%		
D&A / Financial result	-6	-6	-12	-6	-6	-12	-24	-7	-7	-13	13%	14%		
EBT / operating profit	8	9	17	7	13	20	37	7	3	10	-62%	-38%		



<sup>1)</sup> Incl. capitalised software and other income

<sup>2)</sup> Calculation refers to unrounded numbers

<sup>3)</sup> Incl. strategic investments, venture and M&A activities

**Group results Q2 2020** 

# Aareal

### **Net commission income**

### Aareon with strong sales of digital products

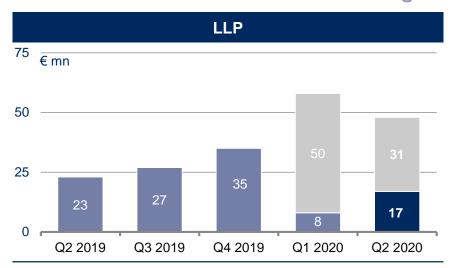


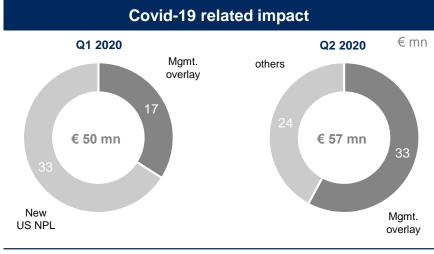
- Successful de-risking activities in 2019 led to a lower CREF- and TR portfolio
- Market transaction volume dropped sharply in Q2 due to Covid-19 related lock down - prevented portfolio growth
- NII increase in H2 expected by using attractive business opportunities unfolded in the crisis.
   YE-portfolio size in the upper half of guided range expected (€ 26 - 28 mn)
- In H2, NII expected to benefit from TLTRO bonus (over 12 month, € 20 mn max., likely to be partially shared with creditors)



### Loss allowance (LLP) / Others

Incl. precautionary model based risks provisioning and effects from further acc. de-risking





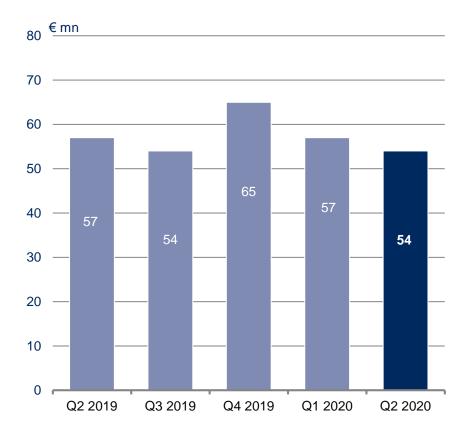
- Q1-LLP with
  - 8 mn normalised provisioning
  - € 50 mn Covid-19 related provisioning (thereof € 17 mn management overlay)
- Q2-LLP as a combination of
  - € 17 mn normalised provisioning (thereof € 9 mn further de-risking activities in 07/20)
  - € 31 mn Covid-19 related provisioning (thereof € 20 mn management overlay)
- LLP in Q2 not diluted by new NPL
- H1 incl. € 26 mn (net) Stage 1/2 related LLP, LLP stock related to Stage 1/2 increased by 64% from € 39 mn to € 64 mn

- Covid-19 (asset quality) related impact of € 107 mn in H1, thereof € 50 mn management overlay
- € 107 mn in H1 reflected in the following P/L positions
  - € 81 mn LLP (thereof € 37 mn management overlay)
  - € 13 mn fvpl result (thereof € 13 mn management overlay)
  - € 13 mn other expenses (scenario based value adjustments for own assets)



### **Net commission income**

## Aareon with strong sales of digital products

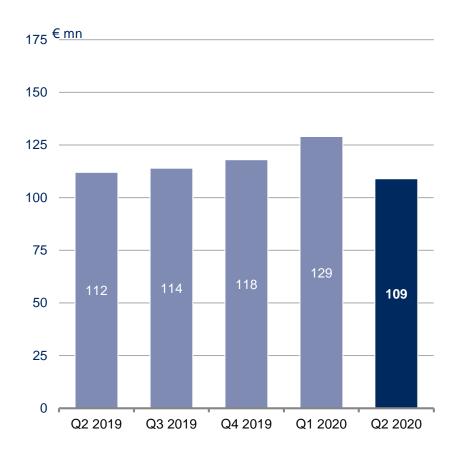


- NCI of € 111 mn on H1 2019 level of € 110 mn, despite Covid-19 related impact
- Aareon's sales revenue slightly diluted by lock down related lower consultancy revenues
  - Digital revenues grew by 27% in H1 2020 (vs. H1 2019) based on higher penetration with existing digital products and CalCon
- C/S Bank increased contribution to € 7 mn in Q2
   (€ 5 mn in Q1) in line with guidance



### Admin expenses

### Reflecting cost management during Covid-19 crises, incl. Aareon growth



Decrease of admin expenses in Q2 2020 vs.

- Q1 2020: € -20 mn mainly € 18 mn European bank levy and ESF
- Q2 2019: € -3 mn
  - Aareon: € 3 mn, thereof
    - € 2 mn strategic investments
    - € 2 mn CalCon
    - € -1 mn growth vs. Covid-19 related underspend
  - Bank: € -6 mn, thereof
    - € -2 mn DHB integration
    - € -4 mn Covid-19 related underspend



### Results Q2 2020

	01.04 30.06.2020	01.04 30.06.2019	Change
	€ mn	€ mn	
Profit and loss account			
Net interest income	122	134	-9%
Loss allowance	48	23	
Net commission income	54	57	-5%
Net derecognition gain or loss	9	11	-18%
Net gain or loss from financial instruments (fvpl)	-17	-6	183%
Net gain or loss on hedge accounting	1	-1	-200%
Net gain or loss from investments accounted for using the equity method	0		
Administrative expenses	109	112	-3%
Net other operating income / expenses	-10	1	
Operating Profit	2	61	-97%
Income taxes	-7	20	-135%
Consolidated net income	9	41	-78%
Consolidated net income attributable to non-controlling interests	0	0	
Consolidated net income attributable to shareholders of Aareal Bank AG	9	41	-78%
Earnings per share (EpS)			
Consolidated net income attributable to shareholders of Aareal Bank AG <sup>1)</sup>	9	41	-78%
of which: allocated to ordinary shareholders	5	37	-86%
of which: allocated to AT1 investors	4	4	
Earnings per ordinary share (in €) <sup>2)</sup>	0.07	0.61	-89%
Earnings per ordinary AT1 unit (in €) <sup>3)</sup>	0.04	0.04	•

1) The allocation of earnings is based on the assumption that net interest payable on the AT1 bond is recognised on an accrual basis.

2) Earnings per ordinary share are determined by dividing the earnings allocated to ordinary shareholders of Aareal Bank AG by the weighted average of ordinary shares outstanding during the financial year (59,857,221 shares). Basic earnings per ordinary share correspond to diluted earnings per ordinary share.

3) Earnings per AT1 unit (based on 100,000,000 AT1 units with a notional amount of 3 € each) are determined by dividing the earnings allocated to AT1 investors by the weighted average of AT1 units outstanding during the financial year. Earnings per AT1 unit (basic) correspond to (diluted) earnings per AT1 unit.



# Results Q2 2020 by segments

		tured perty ncing	Consu Service	ılting / s Bank	Aar	eon	Consoli Recond		Aareal Gro	
	01.04 30.06. 2020	01.04- 30.06. 2019								
€mn										
Net interest income	113	138	10	-3	-1	-1	0	0	122	134
Loss allowance	48	23			0	0			48	23
Net commission income	1	2	7	6	49	52	-3	-3	54	57
Net derecognition gain or loss	9	11							9	11
Net gain or loss from financial instruments (fvpl)	-17	-6	0		0				-17	-6
Net gain or loss on hedge accounting	1	-1							1	-1
Net gain or loss from investments					0				0	
accounted for using the equity method					U				U	
Administrative expenses	49	53	17	19	46	43	-3	-3	109	112
Net other operating income / expenses	-11	1	0	-1	1	1	0	0	-10	1
Operating profit	-1	69	0	-17	3	9	0	0	2	61
Income taxes	-8	23	0	-6	1	3			-7	20
Consolidated net income	7	46	0	-11	2	6	0	0	9	41
Allocation of results										
Cons. net income attributable to non-controlling	0	0	0	0	0	0			0	0
interests	0	0	0	0	0	0			0	0
Cons. net income attributable to shareholders of Aareal Bank AG	7	46	0	-11	2	6	0	0	9	41



### Results H1 2020

	01.01 30.06.2020	01.01 30.06.2019	Change
	€ mn	€ mn	
Profit and loss account			
Net interest income	245	269	-9%
Loss allowance	106	28	279%
Net commission income	111	110	1%
Net derecognition gain or loss	16	27	-41%
Net gain or loss from financial instruments (fvpl)	-7	0	
Net gain or loss on hedge accounting	2	-1	-300%
Net gain or loss from investments accounted for using the equity method	0	0	
Administrative expenses	238	256	-7%
Net other operating income / expenses	-10	1	
Operating Profit	13	122	-89%
Income taxes	-3	41	-107%
Consolidated net income	16	81	-80%
Consolidated net income attributable to non-controlling interests	1	1	0%
Consolidated net income attributable to shareholders of Aareal Bank AG	15	80	-81%
Earnings per share (EpS)			
Consolidated net income attributable to shareholders of Aareal Bank AG <sup>1)</sup>	15	80	-81%
of which: allocated to ordinary shareholders	7	72	-90%
of which: allocated to AT1 investors	8	8	
Earnings per ordinary share (in €) <sup>2)</sup>	0.11	1.20	-91%
Earnings per ordinary AT1 unit (in €) <sup>3)</sup>	0.08	0.08	

1) The allocation of earnings is based on the assumption that net interest payable on the AT1 bond is recognised on an accrual basis.

2) Earnings per ordinary share are determined by dividing the earnings allocated to ordinary shareholders of Aareal Bank AG by the weighted average of ordinary shares outstanding during the financial year (59,857,221 shares). Basic earnings per ordinary share correspond to diluted earnings per ordinary share.

3) Earnings per AT1 unit (based on 100,000,000 AT1 units with a notional amount of 3 € each) are determined by dividing the earnings allocated to AT1 investors by the weighted average of AT1 units outstanding during the financial year. Earnings per AT1 unit (basic) correspond to (diluted) earnings per AT1 unit.



# Results H1 2020 by segments

	Struc Prop Finar		Consu Service		Aaro	eon	Consol Recond	idation/ iliation	Aareal Gro	
	01.01 30.06. 2020	01.01- 30.06. 2019								
€mn										
Net interest income	226	276	20	-6	-1	-1	0	0	245	269
Loss allowance	106	28			0	0			106	28
Net commission income	3	4	12	10	102	101	-6	-5	111	110
Net derecognition gain or loss	16	27							16	27
Net gain or loss from financial instruments (fvpl)	-7	0	0		0				-7	0
Net gain or loss on hedge accounting	2	-1							2	-1
Net gain or loss from investments					0	0			0	0
accounted for using the equity method					U	U			U	0
Administrative expenses	117	140	35	37	92	84	-6	-5	238	256
Net other operating income / expenses	-11	1	0	-1	1	1	0	0	-10	1
Operating profit	6	139	-3	-34	10	17	0	0	13	122
Income taxes	-5	47	-1	-11	3	5			-3	41
Consolidated net income	11	92	-2	-23	7	12	0	0	16	81
Allocation of results										
Cons. net income attributable to non-controlling	0	0	0	0	4	4			4	4
interests	0	0	0	0	1	1				1
Cons. net income attributable to shareholders of Aareal Bank AG	11	92	-2	-23	6	11	0	0	15	80



# Results – quarter by quarter

	Structured Property Financing					Consulting / Services Bank				Aareon							solida oncilia			Aareal Bank Group					
	Q2 20	Q1 20	Q4	Q3 2019	Q2	Q2 20	Q1 20	Q4	Q3 2019	Q2	Q2 20	Q1 20	Q4	Q3 2019	Q2	Q2 20	Q1 )20	Q4	Q3 2019	Q2	Q2 20	Q1 20	Q4	Q3 2019	Q2
€mn																									
Net interest income	113	113	135	138	138	10	10	-5	-4	-3	-1	0	0	0	-1	0	0	0	0	0	122	123	130	134	134
Loss allow ance	48	58	35	27	23			0			0	0	0	0	0						48	58	35	27	23
Net commission income	1	2	4	2	2	7	5	6	7	6	49	53	58	49	52	-3	-3	-3	-4	-3	54	57	65	54	57
Net derecognition gain or loss	9	7	22	15	11																9	7	22	15	11
Net gain / loss from fin. instruments (fvpl)	-17	10	-4	5	-6	0					0	0	0								-17	10	-4	5	-6
Net gain or loss on hedge accounting	1	1	0	-3	-1																1	1	0	-3	-1
Net gain / loss from investments acc. for using the equity method			1								0	0	0	0							0	0	1	0	
Administrative expenses	49	68	59	55	53	17	18	16	20	19	46	46	46	43	43	-3	-3	-3	-4	-3	109	129	118	114	112
Net other operating income / expenses	-11	0	-1	-1	1	0	0	1	0	-1	1	0	1	1	1	0	0	0	0	0	-10	0	1	0	1
Operating profit	-1	7	63	74	69	0	-3	-14	-17	-17	3	7	13	7	9	0	0	0	0	0	2	11	62	64	61
Income taxes	-8	3	21	27	23	0	-1	-4	-6	-6	1	2	3	3	3						-7	4	20	24	20
Consolidated net income	7	4	42	47	46	0	-2	-10	-11	-11	2	5	10	4	6	0	0	0	0	0	9	7	42	40	41
Cons. net income attributable to non-controlling interests	0	0	0	0	0	0	0	0	0	0	0	1	0	1	0						0	1	0	1	0
Cons. net income attributable to ARL shareholders	7	4	42	47	46	0	-2	-10	-11	-11	2	4	10	3	6	0	0	0	0	0	9	6	42	39	41

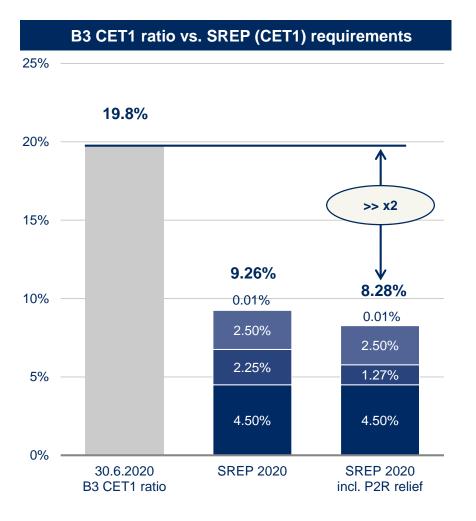


Capital, B/S, Funding/Liquidity

# Appendix

# **SREP (CET 1) requirements**

### Demonstrating conservative and sustainable business model



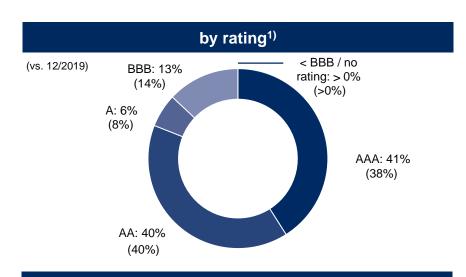
- B3 CET1 buffer translates into > € 1.3 bn
- P2R relief by using possibility of partially fulfilling requirements with AT1 and T2 capital
- Total capital requirement 2020 (Overall Capital Requirement (OCR)) amounts to 12.8% compared to 29.5% total capital ratio
- All ratios already include TRIM effects as well as prudential provisioning





# **Treasury portfolio**

# € 7.2 bn (2019: € 7.3 bn) of high quality and highly liquid assets



Asset quality slightly further improved

# Public Sector Debtors: 98% (97%)

As at 30.06.2020 – all figures are nominal amounts

1) Composite Rating



# **Sustainability Performance**

# **Aareal Bank Group**

# Stands for solidity, reliability and predictability

#### **Doing business sustainably**

Development of Return on Equity<sup>1)</sup> demonstrates financial strength



19.8% Common Equity Tier 1 ratio<sup>2)</sup>, significantly exceeding the statutory requirements



€ 26.3 bn Valuable Real Estate Finance Portfolio<sup>3)</sup>



Digital solutions boost our client's sustainability records



Above average results in sustainability ratings









Covered Bonds<sup>4)</sup> with best possible ratings – also attractive from an ESG point of view<sup>5)</sup>







Aareal Bank awarded as top employer for the 13th time in succession



Preparations for future disclosure requirements (EU Action Plan)



- Pre-tax RoE of 8.7% as at 31.12.2019
- Basel 3. as at 30.06.2020
- 3) REF-portfolio includes private client business (€ 0.4 bn) and WIB's public sector loans (€ 0.3 bn)
- 4) Mortgage Pfandbriefe rated Aaa by Moody's
- 5) imug classified mortgage Pfandbriefe as recommendable investments with regard to ESG aspects (BBB), without DHB



# Within core business

## **Doing business sustainably**

# Above average ESG-Ratings confirm the company's performance

#### **Environment**

- Environmental financing criteria within property valuation (e.g. asbestos, energy efficiency, etc.)
- Transparency initiatives on portfolio level (e.g. Climate VaR for new business 2018 & 2019 reg extreme weather events, future policy risk costs and 2°Ccompatibility; additional CMS-fields for energy efficiency, green building labels)
- Set-up of ESG-opportunity & risk management (e.g. we currently work on an Aareal-Green Lending Definition and climate reporting (TCFD¹)

#### Social

- Strong economic performance
   (e.g. contribution to the stability of
   the property banking sector/financial
   markets and to restoring trust in the
   banking industry)
- Contribution to affordable housing (e.g. with our software solution clients benefit from time, cost and efficiency savings)
- Failsafe information security

   (e.g. we undergo voluntary external audits and certification processes)

#### Governance

- Transparent reporting on remuneration model/details
- High quality ESG-disclosure (e.g. based on Global Reporting Initiative (GRI), assured by PwC, anticipating regulatory developments (ICAAP), ESGfacts incorporated in analyst presentation)
- Structure, composition and diversity of governing bodies (Supervisory Board established five committees in order to perform its supervisory duties in an efficient manner)
- Governance Roadshow

- Environmental disclosure

   (e.g. Aareal's ecological footprint, environmental KPIs (datasheet on website), CDP reporting, etc.)
- Expansion of green electricity (92% of total electricity consumption as of 12/2019)
- CO<sub>2</sub> compensation (parts of business travel, print materials)

- Fair, performance-oriented remuneration schemes
- Employee surveys
- Management of social matters

   (e.g. Code of Conduct for employees,
   Code of Conduct for business
   partners, Human Rights policy,
   Diversity Charta, etc.)
- CEO-responsibility for ESG matters ("tone from the top")
- ESG-targets for Management Board
- Sustainability matters regularly discussed in Board Meetings
- Groupwide Sustainability Committee established in 2012





## **Sustainability data**

# Extends the financial depiction of the Group

**ISS-ESG** 

**CDP** 

imug

#### Key takeaways at a glance

Transparent
Reporting –
facilitating informed
investment decisions

- "Separate Combined Non-financial Report 2019 for Aareal Bank AG" has been published on March 26, 2020
- PwC issued an unqualified limited assurance opinion

Sustainability
Ratings – confirming
the company's
sustainability
performance

MSCI	Aareal Bank Group with "AA Rating" in highest scoring range for all companies
	assessed relative to global peers reg. Corporate Governance practices
	(as per 06/2019)

Aareal Bank Group holds "prime status" and ranks with a C+ rating among the top 15% within the 'Financials/Mortgage & Public Sector Finance' category (since 2012, re-confirmed 08/2019)

# Aareal Bank AG is with a score of 22.9 at medium risk of experiencing material financial impacts from ESG factors, rank 116 out of 934 rated banks (13<sup>th</sup> Percentile). (as per 12/2019)

Aareal Bank AG received a C which is in the Awareness band<sup>1</sup>. This is same as the Europe-regional average of C, and same as the Financial services sector average of C. (Report 2019)

Aareal Bank was rated "positive B" in the category "Issuer Performance"; rank 6 out of 43 rated banks (as per 07/2019)



<sup>1)</sup> Downgrade due to average consideration of ESG aspects in governance and corporate processes.

#### **ESG** initiatives

# Investing in the transition to a low-carbon economy

#### ESG supportive regulation – facilitating energy-efficient modernisation / renovation loans

#### Aareal supports an ESG-based regulation of refurbishments

"I believe that fundamental renovations aimed at improving the life cycle assessment of a building should be supported by the regulatory authorities and not penalized. Of course, one can subsume renovations under "risky" property development and then attach correspondingly high capital requirements to them. On the other hand, if you don't completely renovate a building you will hardly be able to immediately meet the next climate standard. ...

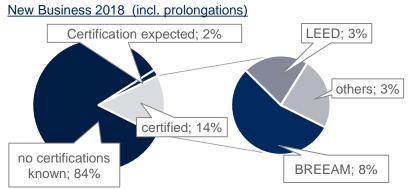
I am not talking about reducing capital adequacy requirements at all. But we would have gained a lot if refurbishment didn't necessarily trigger an increase. ..."

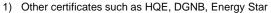
Hermann J. Merkens, BÖZ, 19. Juni 2020

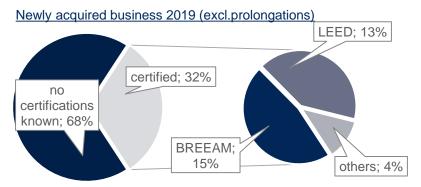


#### ESG disclosure - improving transparency at property and portfolio level

Proportion of new business that was accounted for by properties with green building certificates<sup>1</sup> based on market value (USD)



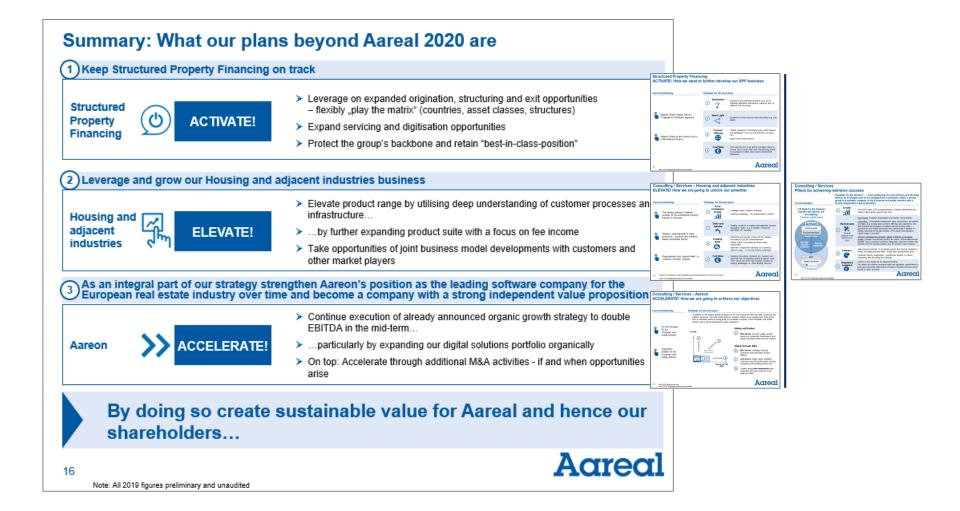








Three strategic pillars, as presented in January 2020





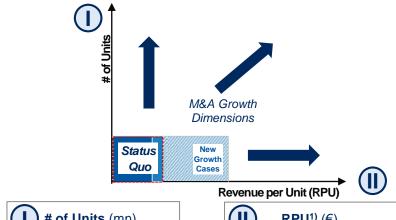
### Aareon: Our value creation levers



#### Value creation levers...

	RPU	Units	Recurring revenue
Strengthen our leading European position	✓	✓	✓
Grow digital product business on installed customer base significantly	✓		✓
Drive RPU based on installed customer base and new markets	<b>√</b>	✓	
Leverage Aareon products along vertical industry expansion	✓	✓	
Develop software as a service business and manage cloud strategy beyond Germany	✓		✓

#### ...and their potential impact









- Aareon organic growth plan as presented in May 2019 well on track
- New classification of Aareon as industrial holding allows additional M&A activities on our own and / or including partner(s)



<sup>1)</sup> TAM and RPU figures rough company estimations, describing the expected entire future market potential

# Our KPIs and targets



	2019	Stabilisation and investment phase (2020 - 2022)	Reaping the rewards phase (Mid-term)	
Revenues Group <sup>1)</sup>	€ 762 mn	Low single digit growth (CAGR)		
<ul><li>o/w Aareon</li></ul>	7 - 9% CAGR revenues // 22 - 25% CAGR digital revenues			
A 1' EDITO A A	£ 64 mn		€ >110 mn	
Adj. EBITDA Aareon <sup>2)</sup>	€ 64 mn	EBITDA from M&A on top		
Capitalisation		~12.5% B4 CET1 ratio		
Pre tax RoE	8.7%	Stable (through investment phase)	12% (more supportive environment)	
Dividend policy	50% base dividend plus 20-30% supplementary dividend			



- Further development and investments into three strong business propositions
- Shift in earnings and value contribution towards capital light and digital business



<sup>1)</sup> Revenues Group = NII + NCI

<sup>2) 2019 +</sup> stabilisation and investment phase excl. strategic investments; Reaping the rewards phase incl. strategic investments



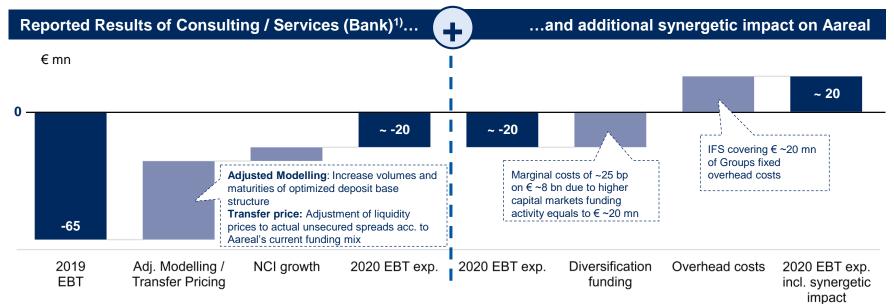
Three main contributors to achieve a 12% pre tax RoE (mid-term)

Strategic initiatives		Reaping the rewards	3 External environment		
Bank	"Activate"	<ul> <li>Increase syndication</li> <li>Further expand asset light</li> <li>Enhance product offering</li> <li>Optimise cost base</li> </ul>		Interest rate environment	
( <del>1</del> )	"Elevate"	<ul><li> Grow commission income</li><li> Enter new markets</li><li> Optimise funding and cost base</li></ul>	4 20/	CRE (lending) markets	
2) Aareon	"Accelerate"	<ul><li>Self-funded organic growth</li><li>M&amp;A opportunities</li></ul>	<b>12%</b>	Regulation	
Further options		<ul> <li>Growing balance sheet, if and when opportunities arise</li> <li>Adjust deposit beta</li> <li></li> </ul>		Technology	





# Consulting / Services (Bank) - More transparency and additional opportunities



#### Additional opportunities...



- sustained growth of NCI: +13% CAGR planned from 2019 to 2022
- ... option on increasing NII if rates rise >0%
- ... diversification of funding mix, well recognized by rating agencies
- ... cross selling between Aareal and Aareon



<sup>1)</sup> Pro forma: current division C/S ex. Aareon



## **Summary Aareal Next Level**

#### **Highlights**



We have clear visions of how to develop further our individual business activities in order to strengthen their respective independent profiles



Regardless of the continuous adverse environment and due to our confidence in the consistency of our strategic measures, we feel comfortable with confirming our highly attractive dividend policy with a payout ratio of 50% base plus 20-30% supplementary dividend



By investing in our businesses, we will significantly increase profitability and further enhance strategic optionalities. In a more supportive environment we aim a 12% pre tax RoE



# **Dividend Policy**

# Our Dividend Policy - Confirmed despite significant regulatory burdens

#### Payout ratio of up to 80% confirmed

Base Dividend



Supplementary Dividend

- We intend to distribute approx. 50% of the earnings per ordinary share (EpS) as base dividend
- In addition, we plan to distribute supplementary dividends of up to 20-30% of the EpS under the following prerequisites:
- No material deterioration of the environment (with longer-term and sustainably negative effects)
- Nor attractive investment opportunities neither positive growth environment

#### Significant book value per share growth incl. dividend





 Attractive dividend policy and significant book value growth creating sustainable value for Aareal and hence our shareholders



# Regulation

# Economic ICAAP the next focus on the regulatory agenda – our reading and take away

# House of ICAAP according to ECB ICAAP Guidelines

Maintaining capital
adequacy on an ongoing basis
over the medium term from 2 complementary
internal perspectives

#### Regulatory capital ratios

#### Normative internal perspective

- Ongoing fulfilment of all relevant regulatory requirements and external constraints
- Medium-term projections for at least three years:
- Ensure the ongoing fulfillment of OCR plus P2G in the baseline, and TSCR in adverse scenarios
- Takes into account all material risks (not limited to Pillar 1 risks)
- Considers upcoming changes in the legal / regulatory / accounting framework
- Adequate and consistent internal methods to quantifying impacts on Pillar 1 ratios
- Additional management buffers determined by the institutions

#### Economic ICAAP

#### **Economic internal perspective**

- Risks that may cause economic losses are covered by internal capital<sup>1)</sup>
- Capital adequacy concept based on economic value considerations (e.g. net present value approach)
- Internal definition of capital
- Point-in-time risk qualification of the current situation feeding into medium-term assessment covering future developments
- Adequate and consistent internal risk quantification methods
- Internal indicators, thresholds and management buffers.

#### 1) Economic ICAAP on SSM priority list 2020

- Ongoing discussions regarding interpretation of requirements
- Different methods currently used throughout Europe to estimate future volatility (scenario based vs. VAR models)
- ICAAP Guidelines published end of 2018 are very conservative regarding holding period and confidential interval
- ECB aims for future harmonization (equal to TRIM?) and potential tightening
- AT1 with normative triggers will no longer be eligible under Economic ICAAP:

**Regulatory capital ratios:** Future treatment appears to be more generous, although decisions will be taken on a case by case basis

P2R could be partly covered by AT1 (and/or T2)

Economic ICAAP: Future requirements will be tightened

- AT1 with normative triggers not accountable any more (see ECB feedback statement; question 208)
- Interim grandfathering of existing AT1 (issued, cut off date?)
   not decided yet, but unlikely from our point of view
- AT1 in the economic ICAAP, currently and presumably in future no alternative instruments (beside CET1) available to fulfil ECB requirements (economic triggers instead of normative)
- Economic ICAAP to become the new capital constraint for European banks?
- 1) Different risk categories regarding regulatory capital ratios and economic ICAAP



# AT1: ADI of Aareal Bank AG

# Interest payments and ADI of Aareal Bank AG

Available Distributable Items (as of end of the relevant year)

€ mn				31.12. 2018	
Net Retained Profit  Net income Profit carried forward from previous year Net income attribution to revenue reserves	99 99 - -	122 122 - -	147 147 -	126 126 -	120 120 -
+ Other revenue reserves after net income attribution	720	720	720	720	720
= Total dividend potential before amount blocked <sup>1)</sup>	819	842	870	846	840
<ul> <li>./. Dividend amount blocked under section 268 (8) of the German Commercial Code</li> <li>./. Dividend amount blocked under section 253 (6) of the German Commercial Code</li> </ul>	287	235 28	283 35	268 42	314 40
= Available Distributable Items <sup>1)</sup>	532	579	552	536	486
+ Increase by aggregated amount of interest expenses relating to Distributions on Tier 1 Instruments <sup>1)</sup>	46	46	32	24	23
<ul> <li>Amount referred to in the relevant paragraphs of the terms and conditions of the respective Notes as being available to cover Interest Payments on the Notes and Distributions on other Tier 1 Instruments<sup>1)</sup></li> </ul>	578	625	584	560	509

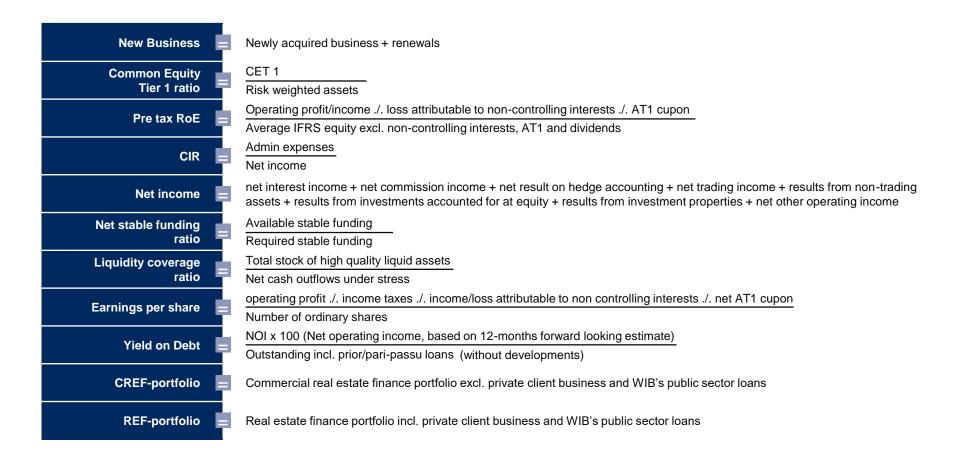


<sup>1)</sup> Unaudited figures for information purposes only

# **Definitions and contacts**



## **Definitions**





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Thank you.

